

VILLAGE OF GLENCOE  
GOLF ADVISORY COMMITTEE

December 15, 2014

7:00 p.m.

Glencoe Village Hall  
675 Village Court  
Glencoe, IL, 60022

A G E N D A

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1. CALL TO ORDER AND ROLL CALL  
Dale Thomas, Chairman  
Jim Hirsch  
Joe Keefe  
Mitch Melamed  
Ron Schmidt  
Scott Shore
2. APPROVAL OF NOVEMBER 2014 MEETING MINUTES
3. PUBLIC COMMENT TIME
4. MANAGER'S MONTHLY REPORT
  - NOVEMBER 2014 SUMMARY REPORT
5. FY2016 IMPROVEMENT, UPKEEP AND MAINTENANCE PLAN PRESENTED BY DAVE ARDEN
6. CLUBHOUSE TASKFORCE UPDATE
7. OTHER BUSINESS
8. ADJOURNMENT

VILLAGE OF GLENCOE  
GOLF ADVISORY COMMITTEE  
Meeting Minutes  
November 17, 2014

1. CALL TO ORDER AND ROLL CALL

The Golf Advisory Committee was called to order at 7:00 p.m. at Village Hall. The following members were present:

Dale Thomas, Chairman  
Jim Hirsch  
Mitch Melamed  
Ron Schmidt  
Scott Shore

Committee member Joe Keefe was absent. Also in attendance were Matt Radde, head golf professional and Caesar Noriega, assistant golf professional.

2. APPROVAL OF THE OCTOBER MINUTES

The October Golf Advisory Committee meeting minutes were approved as written.

3. PUBLIC COMMENT TIME

None.

4. MANAGERS MONTHLY REPORT

- Matt reviewed the manager's monthly report.
- October was another challenging month with cooler temperatures than normal and above average rainfall.
- Due to excessive rainfall there were 5 days that power carts were not allowed on the golf course. Despite losing 5 days of play, we were able to make up ground and finish the month over the revenue budget.
- Academy revenues continue to be very strong and well above budget due to new programs and a new instructor on staff.
- Dale commented that he has read many positive reviews on the Glencoe Golf Academy and specifically Geoff and attributed the success this year to his addition.
- A question was asked if winter instruction would be offered inside the clubhouse during the off-season. Matt replied that we currently have two hitting bays set up including our golf simulator, video analysis equipment and a putting green.
- Dale asked to what extent the teaching equipment we are using can be transferred to the new clubhouse. Matt replied that all of the equipment is easily transferable to a new location.
- Mitch asked if there are plans for a teaching studio in the new clubhouse. Dale replied that the plans do include an indoor teaching studio depending on the expense.

- Dale commented that the financial results were quite good especially considering the weather challenges we faced this year.
- Dale stressed the importance of maintaining the current level of reinvestment back into the Club on an annual basis. This reinvestment enables the course to keep improving conditions and playability which is vital to our long term success.

5. FUTURE IMPROVEMENT, UPKEEP, AND MAINTENANCE DISCUSSION

- Ron suggested the on-course restrooms be improved without spending a lot of money. Stella answered that the bathrooms were all renovated about 5 years ago but it is probably time to look at them again for touch ups.
- Scott suggested we add Dave Arden's name on the next batch of scorecards in order to acknowledge his hard work and dedication.
- Dale added the amount of improvement that has been done to the golf course would be substantially higher if the work was contracted out.
- Stella reviewed the recent meeting with the Cook County Forest Preserve. She informed the Committee that Village staff will be working on an updated proposal to the CCFP that addresses their request for shared revenues.

6. OTHER BUSINESS

- None.

8. ADJOURNMENT

There being no further business for discussion, the meeting was adjourned at 8:01 p.m.



# Glencoe Golf Club

To: Golf Advisory Committee  
From: Stella Nanos, General Manager  
Date: December 12, 2014  
Subject: November 2014 Monthly Report

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**Financial Overview:** All of the rounds played in November took place in the first 12 days of the month. Temperatures plummeted well below average for the remainder of the month preventing the course from opening due to frozen conditions. Total revenues were \$19,492 versus the budget of \$6,215.

|              | 2014 Actual | 2013 Actual |
|--------------|-------------|-------------|
| Rounds       | 419         | 601         |
| Average Rate | \$30.85     | \$29.32     |
| FYTD Rounds  | 31,893      | 33,122      |

## **Departmental Overview:**

**Golf Shop:** Green fee revenue was \$12,929 vs. a budget of \$4,440.

**Merchandise:** Merchandise sales totaled \$779 vs. a budget of \$375.

**Driving Range:** The driving range revenue was \$245 vs. a budget of \$0. The driving range was closed for the season on November 15<sup>th</sup>.

**Rentals:** Power cart rental revenue was \$1,529 vs. a budget of \$1,200; pull cart rental revenue was \$328 vs. a budget of \$200.

**Food & Beverage:** The restaurant is closed for the season and will reopen April 1, 2015.

## **Golf Course:**

- Blowing and mulching of leaves occurred on a daily basis.
- The water supply for the irrigation system and bathroom water supply was blown out and turned off for the winter.
- Drinking fountains, pond aerators and all other golf course accessories were removed from the golf course.
- The winter fungicide application took place on all greens, tees and fairways.
- Equipment maintenance along with tee sign repair and painting will take place over the winter months.
- Benches, ball washers and tee markers will be painted and repaired over the winter.

**2014 Weather:** The high temperature for the month was 63 degrees and the low was 10 degrees. The average high for the month is 42 degrees and the average low is 26 degrees. Total precipitation was 1.24 inches against an average of 3.22 inches.

**Marketing Notes:**

- We utilized Google and Microsoft adwords to promote golf camps and the Glencoe Golf Academy.
- An email blast was sent promoting indoor lessons and Black Friday specials.
- An article ran in the Glencoe Anchor promoting indoor teaching and junior lessons.
- A business listing is running for the Glencoe Golf Academy in Google places as well as Bing business portal.
- Social media website updates via Twitter and Facebook.

**Miscellaneous:**

- The Hard Course Day/Chili Open was held on November 1st. It was a very popular event that had over 90 golfers participate. The event has grown to maximum capacity since its inception in 2008 and is now an annual end of season ritual for many of our golfers.
- The indoor teaching studio is set up in the clubhouse to offer golf lessons over the winter. A FlightScope 3D Doppler Golf Simulator as well as V1 Video Analysis will be utilized to offer the latest in teaching technology. The indoor lessons will keep our existing students on site and involved throughout the winter months.
- There were 34 ash trees removed from the course. The ash tree removal plan will continue over the next five years until all of the trees have been safely removed and new trees are strategically placed in their absence.

Sincerely,

Stella Nanos  
General Manager  
Glencoe Golf Club

**GLENCOE GOLF CLUB  
MONTHLY FINANCIAL REPORT**

**November 2014**

| Glencoe Golf Club                      |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
|--|-----------------------|-----------------------|------------------|--------------------------|------------------|------------------------|------------------------|------------------|---------------------------|------------------|------------------|
| INCOME STATEMENT                       |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
| Summary of All Units                   |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
| For the Month Ending November 30, 2014 |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
|  | This Period<br>Actual | This Period<br>Budget | +/-<br>Budget    | This Period<br>Last Year | +/-<br>Last Year | Year To Date<br>Actual | Year To Date<br>Budget | +/-<br>Budget    | Year To Date<br>Last Year | +/-<br>Last Year | Annual<br>Budget |
| <b>REVENUE</b>                         |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
| GOLF ACADEMY                           | 2,688                 | -                     | 2,688            | 680                      | 2,008            | 130,831                | 75,705                 | 55,126           | 81,585                    | 49,246           | 75,705           |
| GREENS FEES                            | 12,324                | 4,440                 | 7,884            | 17,625                   | (5,301)          | 1,104,957              | 1,084,085              | 20,872           | 1,125,695                 | (20,738)         | 1,084,085        |
| LEASES                                 | -                     | -                     | -                | -                        | -                | 24,000                 | 24,000                 | -                | 22,600                    | 1,400            | 24,000           |
| MERCHANDISE                            | 779                   | 375                   | 404              | 817                      | (38)             | 52,286                 | 51,575                 | 711              | 62,181                    | (9,895)          | 51,575           |
| OTHER                                  | 1,322                 | 200                   | 1,122            | 876                      | 446              | 30,345                 | 21,430                 | 8,915            | 26,199                    | 4,146            | 22,630           |
| OUTINGS                                | 605                   | -                     | 605              | -                        | 605              | 50,568                 | 24,330                 | 26,238           | 45,745                    | 4,823            | 24,330           |
| POWER CARTS                            | 1,529                 | 1,200                 | 329              | 2,998                    | (1,469)          | 216,579                | 231,200                | (14,621)         | 252,487                   | (35,908)         | 231,200          |
| RANGE                                  | 245                   | -                     | 245              | 723                      | (478)            | 59,989                 | 45,400                 | 14,589           | 65,752                    | (5,763)          | 45,400           |
| <b>TOTAL</b>                           | <b>19,492</b>         | <b>6,215</b>          | <b>13,277</b>    | <b>23,719</b>            | <b>(4,227)</b>   | <b>1,669,555</b>       | <b>1,557,725</b>       | <b>111,830</b>   | <b>1,682,244</b>          | <b>(12,689)</b>  | <b>1,558,925</b> |
| <b>EXPENSES</b>                        |                       |                       |                  |                          |                  |                        |                        |                  |                           |                  |                  |
| C&G PAYROLL                            | 28,697                | 29,762                | (1,065)          | 30,886                   | (2,189)          | 320,164                | 373,504                | (53,340)         | 318,042                   | 2,122            | 445,450          |
| CAPITAL OUTLAY                         | 19,396                | 1,196                 | 18,200           | 26,706                   | (7,310)          | 218,674                | 214,612                | 4,062            | 169,319                   | 49,355           | 234,612          |
| CHEM/FERTILIZER                        | 3,632                 | 6,500                 | (2,868)          | 9,494                    | (5,862)          | 67,360                 | 75,000                 | (7,640)          | 69,162                    | (1,802)          | 75,000           |
| COGS                                   | 923                   | 130                   | 793              | 521                      | 402              | 36,262                 | 33,403                 | 2,859            | 46,906                    | (10,644)         | 33,403           |
| COMMUNICATIONS                         | 1,317                 | 1,132                 | 185              | 1,132                    | 185              | 8,988                  | 8,688                  | 300              | 8,686                     | 302              | 11,523           |
| CREDIT CARD FEES                       | 393                   | 600                   | (207)            | 470                      | (77)             | 32,529                 | 29,500                 | 3,029            | 31,304                    | 1,225            | 30,100           |
| EQUIPMENT R&M                          | 988                   | 2,500                 | (1,512)          | 1,624                    | (636)            | 12,802                 | 14,000                 | (1,198)          | 13,890                    | (1,088)          | 23,500           |
| GASOLINE                               | 2,384                 | 3,800                 | (1,416)          | 80                       | 2,304            | 16,650                 | 18,000                 | (1,350)          | 17,229                    | (579)            | 18,000           |
| GOLF ACADEMY                           | 2,391                 | 980                   | 1,411            | 940                      | 1,451            | 87,100                 | 57,242                 | 29,858           | 52,126                    | 34,974           | 59,282           |
| LIABILITY INSURANCE                    | 2,983                 | 1,377                 | 1,606            | 2,925                    | 58               | 16,724                 | 13,397                 | 3,327            | 17,167                    | (443)            | 17,529           |
| MAINTENANCE SUPPLIES                   | 332                   | 680                   | (348)            | 1,011                    | (679)            | 18,486                 | 23,610                 | (5,124)          | 15,293                    | 3,193            | 24,230           |
| MANAGEMENT FEE                         | -                     | 3,490                 | (3,490)          | 3,432                    | (3,432)          | -                      | 31,413                 | (31,413)         | 30,888                    | (30,888)         | 41,884           |
| MARKETING                              | 1,166                 | 1,700                 | (534)            | 1,738                    | (572)            | 19,064                 | 19,850                 | (786)            | 19,546                    | (482)            | 23,000           |
| OTHER                                  | 3,823                 | 3,750                 | 73               | 5,587                    | (1,764)          | 32,871                 | 50,116                 | (17,245)         | 37,573                    | (4,702)          | 56,186           |
| POWER CART LEASE                       | -                     | -                     | -                | -                        | -                | 33,000                 | 33,300                 | (300)            | 33,000                    | -                | 33,300           |
| RANGE                                  | -                     | -                     | -                | -                        | -                | 2,913                  | 3,800                  | (887)            | 3,780                     | (867)            | 3,800            |
| SHOP PAYROLL                           | 30,458                | 27,239                | 3,219            | 29,459                   | 999              | 329,308                | 338,597                | (9,289)          | 319,049                   | 10,259           | 420,056          |
| UTILITIES                              | 2,418                 | 2,500                 | (82)             | 2,216                    | 202              | 23,771                 | 28,700                 | (4,929)          | 25,916                    | (2,145)          | 36,900           |
| WATER-SEWER-GARBAGE                    | 206                   | -                     | 206              | 197                      | 9                | 7,904                  | 23,400                 | (15,496)         | 10,229                    | (2,325)          | 43,400           |
| <b>TOTAL</b>                           | <b>101,507</b>        | <b>87,336</b>         | <b>14,171</b>    | <b>118,418</b>           | <b>(16,911)</b>  | <b>1,284,570</b>       | <b>1,390,132</b>       | <b>(105,562)</b> | <b>1,239,105</b>          | <b>45,465</b>    | <b>1,631,155</b> |
| <b>OPERATING INCOME (LOSS)</b>         | <b>(82,015)</b>       | <b>(81,121)</b>       | <b>(894,699)</b> | <b>(94,699)</b>          | <b>384,985</b>   | <b>167,593</b>         | <b>443,139</b>         | <b>(72,230)</b>  |                           |                  |                  |
| INTEREST                               | 437                   | 141                   | 296              | 285                      | 152              | 2,133                  | 1,269                  | 864              | 1,486                     | 647              | 1,692            |
| SALE OF ASSETS                         | -                     | -                     | -                | -                        | -                | 3,650                  | -                      | 3,650            | 2,500                     | 1,150            | -                |
| INTEREST EXPENSE                       | -                     | -                     | -                | -                        | -                | -                      | -                      | -                | -                         | -                | (3,100)          |
| <b>TOTAL</b>                           | <b>437</b>            | <b>141</b>            | <b>296</b>       | <b>285</b>               | <b>152</b>       | <b>5,783</b>           | <b>1,269</b>           | <b>4,514</b>     | <b>3,986</b>              | <b>1,797</b>     | <b>(1,408)</b>   |
| <b>CHANGE IN NET ASSETS</b>            | <b>(81,578)</b>       | <b>(80,980)</b>       |                  | <b>(94,414)</b>          |                  | <b>390,768</b>         | <b>168,862</b>         |                  | <b>447,125</b>            |                  | <b>(73,638)</b>  |
| <b>DAYS OF OPERATION</b>               | <b>8.00</b>           | <b>10.00</b>          | <b>(2.00)</b>    | <b>15.00</b>             | <b>(7.00)</b>    | <b>211.00</b>          | <b>238.00</b>          | <b>(27.00)</b>   | <b>211.00</b>             | <b>-</b>         | <b>238.00</b>    |
| <b>ROUNDS</b>                          | <b>419</b>            | <b>300</b>            | <b>119</b>       | <b>601</b>               | <b>(182)</b>     | <b>31,893</b>          | <b>30,944</b>          | <b>949</b>       | <b>33,122</b>             | <b>(1,229)</b>   | <b>30,944</b>    |
| <b>AVERAGE GF PER ROUND</b>            | <b>29.41</b>          | <b>14.80</b>          |                  | <b>29.33</b>             |                  | <b>34.65</b>           | <b>35.03</b>           |                  | <b>33.99</b>              |                  | <b>35.03</b>     |

**Glencoe Golf Club  
FY2015 Round History - September 2014**

|           | Fiscal Year 2015 |        |                  | Fiscal Year 2014 |                  |        |
|-----------|------------------|--------|------------------|------------------|------------------|--------|
|           | Rounds<br>Period | Ytd    | Budget<br>Rounds | Ytd              | Budget<br>Rounds | Ytd    |
| March     | 291              | 291    | 260              | 386              | 225              | 225    |
| April     | 1,744            | 2,035  | 1,335            | 1,498            | 1,335            | 1,560  |
| May       | 4,347            | 6,382  | 4,043            | 3,961            | 4,034            | 5,594  |
| June      | 5,619            | 12,001 | 5,712            | 5,509            | 5,757            | 11,351 |
| July      | 6,324            | 18,325 | 6,338            | 6,235            | 6,327            | 17,678 |
| August    | 5,925            | 24,250 | 6,000            | 6,904            | 5,932            | 23,610 |
| September | 4,531            | 28,781 | 4,581            | 5,181            | 4,600            | 28,210 |
| October   | 2,693            | 31,474 | 2,375            | 2,847            | 2,231            | 30,441 |
| November  | 419              | 31,893 | 300              | 601              | 300              | 30,741 |
| December  |                  | 31,893 | 30,944           | N/A              | 0                | 30,741 |
| January   |                  | 31,893 | -                | N/A              | #VALUE!          | 30,741 |
| February  |                  |        |                  |                  |                  |        |

**DAYS OF OPERATION**

|           | Fiscal Year 2015 |     |                | Fiscal Year 2014 |         |                |
|-----------|------------------|-----|----------------|------------------|---------|----------------|
|           | Period           | Ytd | Budget<br>Days | Period           | Ytd     | Budget<br>Days |
| March     | 4                | 4   | 14             | 5                | 5       | 14             |
| April     | 24               | 28  | 30             | 21               | 26      | 30             |
| May       | 27               | 55  | 31             | 26               | 52      | 31             |
| June      | 29               | 84  | 30             | 25               | 77      | 30             |
| July      | 31               | 115 | 31             | 31               | 108     | 31             |
| August    | 31               | 146 | 31             | 31               | 139     | 31             |
| September | 29.0             | 175 | 30             | 29.0             | 168     | 30             |
| October   | 28               | 203 | 31             | 28               | 196     | 31             |
| November  | 8                | 211 | 10             | 15               | 211     | 10             |
| December  |                  | 211 | 238            | N/A              | #VALUE! | 238            |
| January   |                  | 211 | 238            | N/A              | #VALUE! | 238            |
| February  |                  | 211 | 238            | N/A              | #VALUE! | 238            |

**ROUNDS PER DAY OF BUDGETED OPERATION**

|           | Fiscal Year 2015 |        |          | Fiscal Year 2014 |        |          |
|-----------|------------------|--------|----------|------------------|--------|----------|
|           | Actual           | Budget | Variance | Actual           | Budget | Variance |
| March     | 21               | 19     | 2        | 28               | 16     | 12       |
| April     | 58               | 45     | 14       | 50               | 45     | 5        |
| May       | 140              | 130    | 10       | 128              | 130    | -2       |
| June      | 187              | 190    | -3       | 184              | 192    | -8       |
| July      | 204              | 204    | 0        | 201              | 204    | -3       |
| August    | 191              | 194    | -2       | 223              | 191    | 31       |
| September | 151              | 153    | -2       | 173              | 153    | 19       |
| October   | 87               | 77     | 10       | 92               | 72     | 20       |
| November  | 42               | 30     | 12       | 60               | 30     | 30       |
| December  | N/A              | 0      | N/A      | N/A              | 0      | N/A      |
| January   | N/A              | 0      | N/A      | N/A              | 0      | N/A      |
| February  |                  | 0      | N/A      |                  | 0      | N/A      |

Source: Golf Records



## **Revenue Summary & Detail**

**Glencoe Golf Club**  
**Monthly Revenue Activity Summary**

| activity<br>key acct title | November 2014 Activity |                       |                        |                          | Year-To-Date Activity (FY 2015) |               |               |                     |                  |                    |                  |
|----------------------------|------------------------|-----------------------|------------------------|--------------------------|---------------------------------|---------------|---------------|---------------------|------------------|--------------------|------------------|
|                            | This Period<br>Actual  | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year | \$ of Period<br>Last Year       | YTD<br>Actual | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
|                            | GOLF ACADEMY           | 2,688                 | 0                      | 2,688                    | 680                             | 2,008         | 130,831       | 75,705              | 55,126           | 81,585             | 49,246           |
| GREENS FEES                | 12,324                 | 4,440                 | 7,884                  | 17,625                   | -5,301                          | 1,104,957     | 1,084,085     | 20,872              | 1,125,695        | -20,738            | 1,084,085        |
| INTEREST                   | 437                    | 141                   | 296                    | 285                      | 152                             | 2,133         | 1,269         | 864                 | 1,486            | 647                | 1,692            |
| LEASES                     | 0                      | 0                     | 0                      | 0                        | 0                               | 24,000        | 24,000        | 0                   | 22,600           | 1,400              | 24,000           |
| MERCHANDISE                | 779                    | 375                   | 404                    | 817                      | -38                             | 52,286        | 51,575        | 711                 | 62,181           | -9,895             | 51,575           |
| OTHER                      | 1,322                  | 200                   | 1,122                  | 876                      | 446                             | 30,345        | 21,430        | 8,915               | 26,199           | 4,146              | 22,630           |
| OUTINGS                    | 605                    | 0                     | 605                    | 0                        | 605                             | 50,568        | 24,330        | 26,238              | 45,745           | 4,823              | 24,330           |
| POWER CARTS                | 1,529                  | 1,200                 | 329                    | 2,998                    | -1,469                          | 216,579       | 231,200       | -14,621             | 252,487          | -35,909            | 231,200          |
| RANGE                      | 245                    | 0                     | 245                    | 723                      | -478                            | 59,989        | 45,400        | 14,589              | 65,752           | -5,763             | 45,400           |
| SALE OF ASSETS             | 0                      | 0                     | 0                      | 0                        | 0                               | 3,650         | 0             | 3,650               | 2,500            | 1,150              | 0                |

**Glencoe Golf Club**  
**Monthly Revenue Activity Detail**

November 2014 Activity Year-To-Date Activity (FY 2015)

| activity key acct title                  | This Period   |              | \$ of Period |               | This Period   |               | \$ of Period  |                  | YTD Actual       | YTD Budget    | \$ of YTD Budget | YTD Last Year    | \$ of Last Year | Annual Budget    |
|--|---------------|--------------|--------------|---------------|---------------|---------------|---------------|------------------|------------------|---------------|------------------|------------------|-----------------|------------------|
|  | Actual        | Budget       | Budget       | 0             | Last Year     | Last Year     |               |                  |                  |               |                  |                  |                 |                  |
| <b><u>GOLF ACADEMY</u></b>               |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32517 GOLF ACADEMY REVENUE    | 0             | 0            | 0            | 680           | 680           | 0             | -680          | 41,568           | 39,000           | 2,568         | 80,320           | 80,320           | -38,752         | 39,000           |
| 60-166-600-32927 GOLF PRO LESSONS        | 2,688         | 0            | 2,688        | 0             | 2,688         | 0             | 2,688         | 89,263           | 36,705           | 52,558        | 1,265            | 1,265            | 87,998          | 36,705           |
| <b>GOLF ACADEMY</b>                      | <b>2,688</b>  | <b>0</b>     | <b>2,688</b> | <b>680</b>    | <b>2,008</b>  | <b>0</b>      | <b>2,008</b>  | <b>130,831</b>   | <b>75,705</b>    | <b>55,126</b> | <b>81,585</b>    | <b>81,585</b>    | <b>49,246</b>   | <b>75,705</b>    |
| <b><u>GREENS FEES</u></b>                |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32480 SENIOR MEMBERSHIPS      | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 21,750           | 19,650           | 2,100         | 23,215           | 23,215           | -1,465          | 19,650           |
| 60-166-600-32485 GREEN FEES - WEEK DAYS  | 6,666         | 3,360        | 3,306        | 5,578         | 1,088         | 1,088         | 1,088         | 518,574          | 517,389          | 1,185         | 533,048          | 533,048          | -14,474         | 517,389          |
| 60-166-600-32490 GREEN FEES - WEEKENDS   | 5,658         | 1,080        | 4,578        | 12,047        | -6,389        | 0             | -6,389        | 370,173          | 364,796          | 5,377         | 368,353          | 368,353          | 1,820           | 364,796          |
| 60-166-600-32495 PERM TIMES & FEES       | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 194,460          | 182,250          | 12,210        | 201,079          | 201,079          | -6,619          | 182,250          |
| <b>GREENS FEES</b>                       | <b>12,324</b> | <b>4,440</b> | <b>7,884</b> | <b>17,625</b> | <b>-5,301</b> | <b>-5,301</b> | <b>-5,301</b> | <b>1,104,957</b> | <b>1,084,085</b> | <b>20,872</b> | <b>1,125,695</b> | <b>1,125,695</b> | <b>-20,738</b>  | <b>1,084,085</b> |
| <b><u>INTEREST</u></b>                   |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32805 INTEREST ON INVESTMENTS | 168           | 100          | 68           | 145           | 23            | 23            | 23            | 1,198            | 900              | 298           | 1,045            | 1,045            | 152             | 1,200            |
| 60-166-600-32810 IMET EARNINGS           | 269           | 41           | 228          | 140           | 129           | 129           | 129           | 935              | 369              | 566           | 441              | 441              | 495             | 492              |
| <b>INTEREST</b>                          | <b>437</b>    | <b>141</b>   | <b>296</b>   | <b>285</b>    | <b>152</b>    | <b>152</b>    | <b>152</b>    | <b>2,133</b>     | <b>1,269</b>     | <b>864</b>    | <b>1,486</b>     | <b>1,486</b>     | <b>647</b>      | <b>1,692</b>     |
| <b><u>LEASES</u></b>                     |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32920 FOOD SERVICE FEE        | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 24,000           | 24,000           | 0             | 22,600           | 22,600           | 1,400           | 24,000           |
| <b>LEASES</b>                            | <b>0</b>      | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>24,000</b>    | <b>24,000</b>    | <b>0</b>      | <b>22,600</b>    | <b>22,600</b>    | <b>1,400</b>    | <b>24,000</b>    |
| <b><u>MERCHANDISE</u></b>                |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32705 FOOD SALES              | 69            | 175          | -106         | 113           | -44           | -44           | -44           | 69               | 300              | -231          | 113              | 113              | -44             | 300              |
| 60-166-600-32710 GOLF BALLS              | 218           | 200          | 18           | 350           | -132          | -132          | -132          | 19,483           | 18,625           | 858           | 18,352           | 18,352           | 1,131           | 18,625           |
| 60-166-600-32715 CLOTHING                | 215           | 0            | 215          | 210           | 5             | 5             | 5             | 7,763            | 6,450            | 1,313         | 6,719            | 6,719            | 1,045           | 6,450            |
| 60-166-600-32720 MERCHANDISE             | 277           | 0            | 277          | 144           | 133           | 133           | 133           | 24,971           | 26,200           | -1,229        | 36,998           | 36,998           | -12,026         | 26,200           |
| <b>MERCHANDISE</b>                       | <b>779</b>    | <b>375</b>   | <b>404</b>   | <b>817</b>    | <b>-38</b>    | <b>-38</b>    | <b>-38</b>    | <b>52,286</b>    | <b>51,575</b>    | <b>711</b>    | <b>62,181</b>    | <b>62,181</b>    | <b>-9,895</b>   | <b>51,575</b>    |
| <b><u>OTHER</u></b>                      |               |              |              |               |               |               |               |                  |                  |               |                  |                  |                 |                  |
| 60-166-600-32500 ANNUAL LOCKER RENTAL    | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 150              | 300              | -150          | 150              | 150              | 0               | 300              |
| 60-166-600-32510 PULL CART RENTAL        | 328           | 200          | 128          | 366           | -38           | -38           | -38           | 20,657           | 15,100           | 5,557         | 15,944           | 15,944           | 4,713           | 15,100           |
| 60-166-600-32520 CDGA REVENUE            | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 840              | 780              | 60            | 980              | 980              | -140            | 1,980            |
| 60-166-600-32525 LEAGUE FEES             | 0             | 0            | 0            | 0             | 0             | 0             | 0             | 760              | 2,400            | -1,640        | 3,355            | 3,355            | -2,595          | 2,400            |
| 60-166-600-32530 RENTAL CLUBS            | 0             | 0            | 0            | 36            | -36           | -36           | -36           | 5,270            | 2,850            | 2,420         | 3,422            | 3,422            | 1,848           | 2,850            |

Revenue List

12/11/2014

**Glencoe Golf Club**  
**Monthly Revenue Activity Detail**

November 2014 Activity      Year-To-Date Activity (FY 2015)

| activity<br>key acct      title | November 2014 Activity |                       |                           |                           | Year-To-Date Activity (FY 2015) |               |                     |                  |                    |                  |
|---------------------------------|------------------------|-----------------------|---------------------------|---------------------------|---------------------------------|---------------|---------------------|------------------|--------------------|------------------|
|                                 | This Period<br>Actual  | This Period<br>Budget | \$ of Period<br>Last Year | \$ of Period<br>Last Year | YTD<br>Actual                   | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
| 60-166-600-32960                | 0                      | 0                     | 0                         | 0                         | 743                             | 0             | 743                 | 0                | 743                | 0                |
| 60-166-600-32995                | 994                    | 0                     | 994                       | 474                       | 1,925                           | 0             | 1,925               | 2,348            | -423               | 0                |
| OTHER                           | 1,322                  | 200                   | 1,122                     | 876                       | 30,345                          | 21,430        | 8,915               | 26,199           | 4,146              | 22,630           |
| <b>OUTINGS</b>                  |                        |                       |                           |                           |                                 |               |                     |                  |                    |                  |
| 60-166-600-32475                | 605                    | 0                     | 605                       | 0                         | 50,568                          | 24,330        | 26,238              | 45,745           | 4,823              | 24,330           |
| OUTINGS                         | 605                    | 0                     | 605                       | 0                         | 50,568                          | 24,330        | 26,238              | 45,745           | 4,823              | 24,330           |
| <b>POWER CARTS</b>              |                        |                       |                           |                           |                                 |               |                     |                  |                    |                  |
| 60-166-600-32505                | 1,529                  | 1,200                 | 329                       | 2,998                     | 216,579                         | 231,200       | -14,621             | 252,487          | -35,909            | 231,200          |
| POWER CARTS                     | 1,529                  | 1,200                 | 329                       | 2,998                     | 216,579                         | 231,200       | -14,621             | 252,487          | -35,909            | 231,200          |
| <b>RANGE</b>                    |                        |                       |                           |                           |                                 |               |                     |                  |                    |                  |
| 60-166-600-32515                | 245                    | 0                     | 245                       | 723                       | 59,989                          | 45,400        | 14,589              | 65,752           | -5,763             | 45,400           |
| RANGE                           | 245                    | 0                     | 245                       | 723                       | 59,989                          | 45,400        | 14,589              | 65,752           | -5,763             | 45,400           |
| <b>SALE OF ASSETS</b>           |                        |                       |                           |                           |                                 |               |                     |                  |                    |                  |
| 60-166-600-35110                | 0                      | 0                     | 0                         | 0                         | 3,650                           | 0             | 3,650               | 2,500            | 1,150              | 0                |
| SALE OF ASSETS                  | 0                      | 0                     | 0                         | 0                         | 3,650                           | 0             | 3,650               | 2,500            | 1,150              | 0                |

## **Expenditure Report**

Summary Report by Type  
Expenditure Detail

**Glencoe Golf Club  
Monthly Expenditure Activity Summary**

| activity<br>sub_1 sub1_title<br>key acct title | November 2014 Period Activity |                       |                        |                          | Year-To-Date Activity (FY 2015) |               |               |                     |                  |                    |                  |
|--|-------------------------------|-----------------------|------------------------|--------------------------|---------------------------------|---------------|---------------|---------------------|------------------|--------------------|------------------|
|  | This Period<br>Actual         | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year | \$ of Period<br>Last Year       | YTD<br>Actual | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
|  |                               |                       |                        |                          |                                 |               |               |                     |                  |                    |                  |

| activity<br>sub_1 sub1_title<br>key acct title | This Period<br>Actual | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year | \$ of Period<br>Last Year | YTD<br>Actual | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
|--|-----------------------|-----------------------|------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|------------------|--------------------|------------------|
| C&G PAYROLL                                    | 28,697                | 29,762                | -1,065                 | 30,886                   | -2,189                    | 320,164       | 373,504       | -53,341             | 318,042          | 2,121              | 445,450          |
| CAPITAL  | 19,396                | 1,196                 | 18,200                 | 26,706                   | -7,310                    | 218,674       | 214,612       | 4,062               | 169,319          | 49,355             | 234,612          |
| CHEM/FERTILIZER                                | 3,632                 | 6,500                 | -2,868                 | 9,494                    | -5,862                    | 67,360        | 75,000        | -7,640              | 69,162           | -1,801             | 75,000           |
| COGS   | 923                   | 130                   | 793                    | 521                      | 402                       | 36,262        | 33,403        | 2,859               | 46,906           | -10,644            | 33,403           |
| COMMUNICATIONS                                 | 1,317                 | 1,132                 | 185                    | 1,132                    | 185                       | 8,988         | 8,688         | 300                 | 8,686            | 302                | 11,523           |
| CREDIT CARD FEES                               | 393                   | 600                   | -207                   | 470                      | -77                       | 32,529        | 29,500        | 3,029               | 31,304           | 1,225              | 30,100           |
| DEPRECIATION                                   | 0                     | 0                     | 0                      | 0                        | 0                         | 0             | 0             | 0                   | 0                | 0                  | 90,000           |
| EQUIPMENT R&M                                  | 988                   | 2,500                 | -1,512                 | 1,624                    | -636                      | 12,802        | 14,000        | -1,198              | 13,890           | -1,088             | 23,500           |
| GASOLINE                                       | 2,384                 | 3,800                 | -1,416                 | 80                       | 2,304                     | 16,650        | 18,000        | -1,350              | 17,229           | -579               | 18,000           |
| GOLF ACADEMY                                   | 2,391                 | 980                   | 1,411                  | 940                      | 1,451                     | 87,100        | 57,242        | 29,858              | 52,126           | 34,974             | 59,282           |
| INTEREST EXPENSE                               | 0                     | 0                     | 0                      | 0                        | 0                         | 0             | 0             | 0                   | 0                | 0                  | 3,100            |
| LIABILITY INSURANCE                            | 2,983                 | 1,377                 | 1,606                  | 2,925                    | 59                        | 16,724        | 13,397        | 3,327               | 17,167           | -444               | 17,529           |
| MAINTENANCE SUPPLIES                           | 332                   | 680                   | -348                   | 1,011                    | -679                      | 18,486        | 23,610        | -5,124              | 15,293           | 3,193              | 24,230           |
| MANAGEMENT FEE                                 | 0                     | 3,490                 | -3,490                 | 3,432                    | -3,432                    | 0             | 31,413        | -31,413             | 30,888           | -30,888            | 41,884           |
| MARKETING                                      | 1,166                 | 1,700                 | -534                   | 1,738                    | -571                      | 19,064        | 19,850        | -786                | 19,546           | -482               | 23,000           |
| OTHER  | 3,823                 | 3,750                 | 73                     | 5,587                    | -1,764                    | 32,871        | 50,116        | -17,245             | 37,573           | -4,702             | 56,186           |
| POWER CART LEASE                               | 0                     | 0                     | 0                      | 0                        | 0                         | 33,000        | 33,300        | -300                | 33,000           | 0                  | 33,300           |
| RANGE  | 0                     | 0                     | 0                      | 0                        | 0                         | 2,913         | 3,800         | -887                | 3,780            | -867               | 3,800            |
| SHOP PAYROLL                                   | 30,458                | 27,239                | 3,219                  | 29,459                   | 999                       | 329,308       | 338,597       | -9,289              | 319,049          | 10,259             | 420,056          |

Glencoe Golf Club

Monthly Expenditure Activity Summary

| activity<br>sub_1<br>key | sub1_title<br>acct_title | November 2014 Period Activity |              |             |             | Year-To-Date Activity (FY 2015) |           |               |            |        |        |        |
|--------------------------|--------------------------|-------------------------------|--------------|-------------|-------------|---------------------------------|-----------|---------------|------------|--------|--------|--------|
|                          |                          | This Period                   | This Period  | This Period | This Period | YTD                             | \$ of YTD | YTD Last      | \$ of Last |        |        |        |
|                          |                          | Actual                        | Budget       | Last Year   | Last Year   | Actual                          | Budget    | Year          | Year       |        |        |        |
| Actual                   | Budget                   | \$ of Period                  | \$ of Period | YTD         | Budget      | Year                            | Year      | Annual Budget |            |        |        |        |
| UTILITIES                |                          | 2,418                         | 2,500        | -82         | 2,216       | 202                             | 23,771    | 28,700        | -4,929     | 25,916 | -2,145 | 36,900 |
| WATER-SEWER-GARBAGE      |                          | 206                           | 0            | 206         | 197         | 9                               | 7,904     | 23,400        | -15,496    | 10,229 | -2,326 | 43,400 |

**Glencoe Golf Club  
Monthly Expenditure Activity Detail**

| activity<br>sub_1<br>key acct | November 2014 Period Activity |                       |                        |                          | Year-To-Date Activity (FY 2015) |                |                |                     |                  |                    |                  |
|-------------------------------|-------------------------------|-----------------------|------------------------|--------------------------|---------------------------------|----------------|----------------|---------------------|------------------|--------------------|------------------|
|                               | This Period<br>Actual         | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year | \$ of Period<br>Last Year       | YTD<br>Actual  | YTD<br>Budget  | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
|                               |                               |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| <b>C&amp;G PAYROLL</b>        |                               |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-387-42110              | 16,043                        | 12,707                | 3,336                  | 15,639                   | 405                             | 117,561        | 114,363        | 3,198               | 115,920          | 1,641              | 152,484          |
| 60-166-387-42120              | 0                             | 0                     | 0                      | 0                        | 0                               | 0              | 4,000          | -4,000              | 3,292            | -3,292             | 4,000            |
| 60-166-387-42210              | 5,503                         | 9,600                 | -4,097                 | 7,140                    | -1,637                          | 113,323        | 156,456        | -43,133             | 108,930          | 4,393              | 165,070          |
| 60-166-387-42610              | 3,485                         | 3,444                 | 41                     | 3,976                    | -491                            | 31,362         | 30,996         | 366                 | 35,723           | -4,361             | 41,328           |
| 60-166-387-46115              | 1,323                         | 1,383                 | -60                    | 1,400                    | -77                             | 14,196         | 16,791         | -2,595              | 13,828           | 367                | 19,688           |
| 60-166-387-46120              | 325                           | 323                   | 1                      | 337                      | -12                             | 3,714          | 3,926          | -212                | 3,490            | 224                | 4,604            |
| 60-166-387-46125              | 2,018                         | 2,305                 | -286                   | 2,395                    | -376                            | 19,227         | 28,307         | -9,080              | 20,324           | -1,097             | 33,910           |
| 60-166-387-47110              | 0                             | 0                     | 0                      | 0                        | 0                               | 20,781         | 18,666         | 2,115               | 16,535           | 4,246              | 24,366           |
| <b>C&amp;G PAYROLL</b>        | <b>28,697</b>                 | <b>29,762</b>         | <b>-1,065</b>          | <b>30,886</b>            | <b>-2,189</b>                   | <b>320,164</b> | <b>373,504</b> | <b>-53,341</b>      | <b>318,042</b>   | <b>2,121</b>       | <b>445,450</b>   |
| <b>CAPITAL</b>                |                               |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-387-81105              | 0                             | 0                     | 0                      | 0                        | 0                               | 1,636          | 0              | 1,636               | 0                | 1,636              | 0                |
| 60-166-387-81120              | 4,378                         | 0                     | 4,378                  | 0                        | 4,378                           | 5,099          | 11,300         | -6,201              | 5,220            | -121               | 11,300           |
| 60-166-387-81130              | 2,174                         | 0                     | 2,174                  | 8,850                    | -6,676                          | 47,484         | 51,125         | -3,641              | 66,299           | -18,816            | 51,125           |
| 60-166-387-81135              | 0                             | 0                     | 0                      | 800                      | -800                            | 24,926         | 10,000         | 14,926              | 800              | 24,126             | 30,000           |
| 60-166-387-82140              | 9,545                         | 0                     | 9,545                  | 13,542                   | -3,997                          | 63,364         | 71,600         | -8,236              | 24,984           | 38,379             | 71,600           |
| 60-166-387-89105              | 2,736                         | 1,000                 | 1,736                  | 2,929                    | -193                            | 63,636         | 59,000         | 4,636               | 60,071           | 3,565              | 59,000           |
| 60-166-387-89110              | 170                           | 62                    | 108                    | 182                      | -12                             | 3,945          | 3,658          | 287                 | 3,724            | 221                | 3,658            |
| 60-166-387-89115              | 24                            | 15                    | 10                     | 33                       | -9                              | 529            | 855            | -326                | 616              | -87                | 855              |
| 60-166-387-89120              | 369                           | 120                   | 249                    | 371                      | -2                              | 8,056          | 7,074          | 982                 | 7,605            | 451                | 7,074            |
| <b>CAPITAL</b>                | <b>19,396</b>                 | <b>1,196</b>          | <b>18,200</b>          | <b>26,706</b>            | <b>-7,310</b>                   | <b>218,674</b> | <b>214,612</b> | <b>4,062</b>        | <b>169,319</b>   | <b>49,355</b>      | <b>234,612</b>   |
| <b>CHEM/FERTILIZER</b>        |                               |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-387-61240              | 3,632                         | 6,500                 | -2,868                 | 9,494                    | -5,862                          | 67,360         | 75,000         | -7,640              | 69,162           | -1,801             | 75,000           |
| <b>CHEM/FERTILIZER</b>        | <b>3,632</b>                  | <b>6,500</b>          | <b>-2,868</b>          | <b>9,494</b>             | <b>-5,862</b>                   | <b>67,360</b>  | <b>75,000</b>  | <b>-7,640</b>       | <b>69,162</b>    | <b>-1,801</b>      | <b>75,000</b>    |
| <b>COGS</b>                   |                               |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-386-63140              | 0                             | 0                     | 0                      | 0                        | 0                               | 0              | 75             | -75                 | 0                | 0                  | 75               |
| 60-166-389-63105              | 235                           | 130                   | 105                    | 239                      | -4                              | 12,234         | 12,106         | 128                 | 12,447           | -214               | 12,106           |
| 60-166-389-63120              | 376                           | 0                     | 376                    | 141                      | 235                             | 6,542          | 4,192          | 2,350               | 5,345            | 1,197              | 4,192            |
| 60-166-389-63135              | 312                           | 0                     | 312                    | 141                      | 170                             | 17,486         | 17,030         | 456                 | 29,114           | -11,628            | 17,030           |
| <b>COGS</b>                   | <b>923</b>                    | <b>130</b>            | <b>793</b>             | <b>521</b>               | <b>402</b>                      | <b>36,262</b>  | <b>33,403</b>  | <b>2,859</b>        | <b>46,906</b>    | <b>-10,644</b>     | <b>33,403</b>    |



**Glencoe Golf Club  
Monthly Expenditure Activity Detail**

| activity<br>sub_1 sub1_title<br>key acct title | November 2014 Period Activity |                       |                        | Year-To-Date Activity (FY 2015) |                           |               |               |                     |                  |                    |                  |  |
|--|-------------------------------|-----------------------|------------------------|---------------------------------|---------------------------|---------------|---------------|---------------------|------------------|--------------------|------------------|--|
|  | This Period<br>Actual         | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year        | \$ of Period<br>Last Year | YTD<br>Actual | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |  |
| <b>COMMUNICATIONS</b>                          |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-385-52205 TELECOM/INTERNET              | 1,317                         | 1,132                 | 185                    | 1,132                           | 185                       | 8,988         | 8,688         | 300                 | 8,686            | 302                | 11,523           |  |
| <b>COMMUNICATIONS</b>                          |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-388-52195 CREDIT CARD FEES              | 393                           | 600                   | -207                   | 470                             | -77                       | 32,529        | 29,500        | 3,029               | 31,304           | 1,225              | 30,100           |  |
| <b>CREDIT CARD FEES</b>                        |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-388-52195 CREDIT CARD FEES              | 393                           | 600                   | -207                   | 470                             | -77                       | 32,529        | 29,500        | 3,029               | 31,304           | 1,225              | 30,100           |  |
| <b>DEPRECIATION</b>                            |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-385-95105 DEPRECIATION                  | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 0             | 0                   | 0                | 0                  | 90,000           |  |
| <b>DEPRECIATION</b>                            |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-385-95105 DEPRECIATION                  | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 0             | 0                   | 0                | 0                  | 90,000           |  |
| <b>EQUIPMENT R&amp;M</b>                       |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-387-51180 GENERAL EQUIPMENT R/M         | 988                           | 2,500                 | -1,512                 | 1,324                           | -336                      | 9,099         | 10,500        | -1,401              | 10,026           | -927               | 20,000           |  |
| 60-166-387-51230 IRRIGATION SYSTEM R/M         | 0                             | 0                     | 0                      | 300                             | -300                      | 3,703         | 3,500         | 203                 | 3,864            | -161               | 3,500            |  |
| <b>EQUIPMENT R&amp;M</b>                       |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-387-51180 GENERAL EQUIPMENT R/M         | 988                           | 2,500                 | -1,512                 | 1,624                           | -636                      | 12,802        | 14,000        | -1,198              | 13,890           | -1,088             | 23,500           |  |
| <b>GASOLINE</b>                                |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-387-61185 GASOLINE-OIL-GREASE           | 2,384                         | 3,800                 | -1,416                 | 80                              | 2,304                     | 16,650        | 18,000        | -1,350              | 17,229           | -579               | 18,000           |  |
| <b>GASOLINE</b>                                |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-387-61185 GASOLINE-OIL-GREASE           | 2,384                         | 3,800                 | -1,416                 | 80                              | 2,304                     | 16,650        | 18,000        | -1,350              | 17,229           | -579               | 18,000           |  |
| <b>GOLF ACADEMY</b>                            |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-386-42210 SALARIES - TEMPORARY          | 375                           | 0                     | 375                    | 0                               | 375                       | 7,005         | 9,000         | -1,995              | 0                | 7,005              | 9,000            |  |
| 60-166-386-46115 SOCIAL SECURITY ADMIN.        | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 560           | -560                | 0                | 0                  | 560              |  |
| 60-166-386-46120 MEDICARE ONLY                 | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 132           | -132                | 0                | 0                  | 132              |  |
| 60-166-386-46125 ILL MUNI. RET. FUND           | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 1,080         | -1,080              | 0                | 0                  | 1,080            |  |
| 60-166-386-52290 MISC CONTRACTUAL              | 2,016                         | 800                   | 1,216                  | 780                             | 1,236                     | 77,516        | 43,400        | 34,116              | 49,419           | 28,098             | 44,900           |  |
| 60-166-386-61155 SUPPLIES                      | 0                             | 0                     | 0                      | 0                               | 0                         | 1,269         | 1,450         | -181                | 1,308            | -39                | 1,450            |  |
| 60-166-386-62115 MISC COMPUTER                 | 0                             | 180                   | -180                   | 160                             | -160                      | 1,310         | 1,620         | -310                | 1,400            | -90                | 2,160            |  |
| <b>GOLF ACADEMY</b>                            |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-386-62115 MISC COMPUTER                 | 2,391                         | 980                   | 1,411                  | 940                             | 1,451                     | 87,100        | 57,242        | 29,858              | 52,126           | 34,974             | 59,282           |  |
| <b>INTEREST EXPENSE</b>                        |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-385-72120 BOOKED INT ON ADVANCE         | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 0             | 0                   | 0                | 0                  | 3,100            |  |
| <b>INTEREST EXPENSE</b>                        |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |  |
| 60-166-385-72120 BOOKED INT ON ADVANCE         | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 0             | 0                   | 0                | 0                  | 3,100            |  |

Glencoe Golf Club  
 Monthly Expenditure Activity Detail

| activity<br>sub_1<br>key acct            | November 2014 Period Activity |                       |                        | Year-To-Date Activity (FY 2015) |                           |               |               |                     |                  |                    |                  |
|--|-------------------------------|-----------------------|------------------------|---------------------------------|---------------------------|---------------|---------------|---------------------|------------------|--------------------|------------------|
|  | This Period<br>Actual         | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year        | \$ of Period<br>Last Year | YTD<br>Actual | YTD<br>Budget | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
| <b>LIABILITY INSURANCE</b>               |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |
| 60-166-385-56105 PUBLIC LIABILITY INSUR. | 1,377                         | 1,377                 | 0                      | 1,492                           | -114                      | 12,397        | 12,397        | 0                   | 13,426           | -1,029             | 16,529           |
| 60-166-385-56110 INSURANCE DEDUCTIBLES   | 1,606                         | 0                     | 1,606                  | 1,433                           | 173                       | 4,327         | 1,000         | 3,327               | 3,741            | 585                | 1,000            |
| <b>LIABILITY INSURANCE</b>               | 2,983                         | 1,377                 | 1,606                  | 2,925                           | 59                        | 16,724        | 13,397        | 3,327               | 17,167           | -444               | 17,529           |
| <b>MAINTENANCE SUPPLIES</b>              |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |
| 60-166-387-61225 SEED & SOD              | 0                             | 400                   | -400                   | 207                             | -207                      | 732           | 1,518         | -786                | 1,218            | -486               | 1,518            |
| 60-166-387-61235 SAND/TOP DRESSING       | 0                             | 0                     | 0                      | 0                               | 0                         | 1,633         | 4,500         | -2,867              | 1,621            | 13                 | 4,500            |
| 60-166-387-61245 MAINTENANCE SUPPLIES    | 89                            | 0                     | 89                     | 194                             | -104                      | 11,389        | 10,000        | 1,389               | 7,831            | 3,559              | 10,000           |
| 60-166-387-62135 SAFETY EQUIPMENT        | 0                             | 200                   | -200                   | 227                             | -227                      | 321           | 1,280         | -959                | 1,277            | -956               | 1,280            |
| 60-166-387-64105 UNIFORMS/WORK           | 242                           | 80                    | 162                    | 383                             | -141                      | 4,133         | 5,312         | -1,179              | 3,270            | 863                | 5,432            |
| 60-166-387-65105 TOOL PURCHASE/REPAIR    | 0                             | 0                     | 0                      | 0                               | 0                         | 278           | 1,000         | -722                | 77               | 201                | 1,500            |
| <b>MAINTENANCE SUPPLIES</b>              | 332                           | 680                   | -348                   | 1,011                           | -679                      | 18,486        | 23,610        | -5,124              | 15,293           | 3,193              | 24,230           |
| <b>MANAGEMENT FEE</b>                    |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |
| 60-166-385-53180 VOG MANAGEMENT          | 0                             | 3,490                 | -3,490                 | 3,432                           | -3,432                    | 0             | 31,413        | -31,413             | 30,888           | -30,888            | 41,884           |
| <b>MANAGEMENT FEE</b>                    | 0                             | 3,490                 | -3,490                 | 3,432                           | -3,432                    | 0             | 31,413        | -31,413             | 30,888           | -30,888            | 41,884           |
| <b>MARKETING</b>                         |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |
| 60-166-385-52215 MARKETING/ADVERTISING   | 1,166                         | 1,700                 | -534                   | 1,738                           | -571                      | 19,064        | 19,850        | -786                | 19,546           | -482               | 23,000           |
| <b>MARKETING</b>                         | 1,166                         | 1,700                 | -534                   | 1,738                           | -571                      | 19,064        | 19,850        | -786                | 19,546           | -482               | 23,000           |
| <b>OTHER</b>                             |                               |                       |                        |                                 |                           |               |               |                     |                  |                    |                  |
| 60-166-385-52120 COMPUTER SOFTWARE       | 0                             | 0                     | 0                      | 0                               | 0                         | 733           | 735           | -2                  | 393              | 339                | 1,985            |
| 60-166-385-52125 BANKING FEES            | 229                           | 200                   | 29                     | 216                             | 13                        | 1,801         | 1,500         | 301                 | 1,553            | 248                | 1,880            |
| 60-166-385-52200 POSTAGE                 | 30                            | 50                    | -20                    | 5                               | 25                        | 273           | 205           | 68                  | 204              | 69                 | 315              |
| 60-166-385-52210 PUBLISHING              | 0                             | 0                     | 0                      | 52                              | -52                       | 0             | 0             | 0                   | 52               | -52                | 0                |
| 60-166-385-53115 AUDITING SERVICES       | 0                             | 0                     | 0                      | 0                               | 0                         | 561           | 850           | -289                | 671              | -110               | 850              |
| 60-166-385-54125 LEGAL COUNSEL - OTHER   | 1,474                         | 0                     | 1,474                  | 1,617                           | -143                      | 5,394         | 12,100        | -6,706              | 6,075            | -681               | 12,100           |
| 60-166-385-55105 MEMBERSHIPS/DUES        | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 675           | -675                | 0                | 0                  | 875              |
| 60-166-385-55110 IN SERVICE TRAINING     | 0                             | 0                     | 0                      | 0                               | 0                         | 17            | 600           | -583                | 193              | -176               | 1,500            |
| 60-166-385-61165 SUNDRY                  | 5                             | 0                     | 5                      | 0                               | 5                         | 774           | 1,760         | -986                | 1,753            | -979               | 1,760            |
| 60-166-385-61170 OFFICE SUPPLIES         | 0                             | 0                     | 0                      | 0                               | 0                         | 28            | 0             | 28                  | 0                | 28                 | 0                |
| 60-166-385-62105 MISC COMPUTER           | 0                             | 0                     | 0                      | 1,815                           | -1,815                    | 0             | 400           | -400                | 1,815            | -1,815             | 400              |

Glencoe Golf Club

Monthly Expenditure Activity Detail

Year-To-Date Activity (FY 2015)

November 2014 Period Activity

| activity<br>sub_1 sub1_title<br>key acct title | November 2014 Period Activity |                       |                        | Year-To-Date Activity (FY 2015) |                           |               | Annual<br>Budget |               |                  |
|--|-------------------------------|-----------------------|------------------------|---------------------------------|---------------------------|---------------|------------------|---------------|------------------|
|  | This Period<br>Actual         | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year        | \$ of Period<br>Last Year | YTD<br>Actual |                  | YTD<br>Budget | YTD Last<br>Year |
| 60-166-385-93125 MISCELLANEOUS                 | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 300              | 0             | 0                |
| 60-166-387-51105 BUILDING MAINTENANCE          | 0                             | 0                     | 0                      | 0                               | 0                         | 243           | 3,450            | 1,666         | -1,424           |
| 60-166-387-52110 LEASE OF EQUIPMENT            | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 0                | 0             | 0                |
| 60-166-387-52160 CLEANING SERVICE              | 220                           | 300                   | -80                    | 600                             | -380                      | 6,150         | 5,650            | 5,175         | 975              |
| 60-166-387-52180 FORESTRY AND                  | 0                             | 0                     | 0                      | 0                               | 0                         | 229           | 1,750            | 660           | -431             |
| 60-166-387-52185 ANIMAL CONTROL                | 0                             | 1,000                 | -1,000                 | 1,063                           | -1,063                    | 5,257         | 7,428            | 6,398         | -1,141           |
| 60-166-387-52290 MISC CONTRACTUAL              | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 400              | 0             | 0                |
| 60-166-387-55105 MEMBERSHIPS/DUES              | 0                             | 0                     | 0                      | 0                               | 0                         | 41            | 385              | 365           | -324             |
| 60-166-387-55110 IN SERVICE TRAINING           | 1,799                         | 2,000                 | -201                   | 1,799                           | 0                         | 2,504         | 2,500            | 85            | 2,420            |
| 60-166-387-61155 SUPPLIES                      | 0                             | 0                     | 0                      | 0                               | 0                         | 124           | 0                | 0             | 124              |
| 60-166-388-52290 MISC CONTRACTUAL              | 27                            | 50                    | -23                    | 50                              | -23                       | 2,192         | 2,495            | 2,034         | 159              |
| 60-166-388-55105 MEMBERSHIPS/DUES              | 0                             | 0                     | 0                      | 0                               | 0                         | 675           | 0                | 675           | 0                |
| 60-166-388-55110 IN SERVICE TRAINING           | 0                             | 0                     | 0                      | 0                               | 0                         | 369           | 0                | 308           | 61               |
| 60-166-388-61145 SCORE CARDS                   | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 850              | 1,465         | -1,465           |
| 60-166-388-61155 SUPPLIES                      | 0                             | 0                     | 0                      | 0                               | 0                         | 2,330         | 2,583            | 2,599         | -269             |
| 60-166-389-52150 CDGA SERVICES                 | 40                            | 0                     | 40                     | 0                               | 40                        | 1,420         | 1,800            | 1,860         | -440             |
| 60-166-389-64105 UNIFORMS/WORK                 | 0                             | 150                   | -150                   | 170                             | -170                      | 1,757         | 1,700            | 1,573         | 183              |
| OTHER  | 3,823                         | 3,750                 | 73                     | 5,587                           | -1,764                    | 32,871        | 50,116           | 37,573        | -4,702           |
| <b>POWER CART LEASE</b>                        |                               |                       |                        |                                 |                           |               |                  |               |                  |
| 60-166-388-74010 LEASE PAYMENT                 | 0                             | 0                     | 0                      | 0                               | 0                         | 33,000        | 33,300           | 33,000        | 0                |
| POWER CART LEASE                               | 0                             | 0                     | 0                      | 0                               | 0                         | 33,000        | 33,300           | 33,000        | 0                |
| <b>RANGE</b>                                   |                               |                       |                        |                                 |                           |               |                  |               |                  |
| 60-166-388-61160 MISC. RANGE SUPPLIES          | 0                             | 0                     | 0                      | 0                               | 0                         | 369           | 800              | 1,001         | -632             |
| 60-166-388-61250 RANGE BALLS                   | 0                             | 0                     | 0                      | 0                               | 0                         | 2,544         | 3,000            | 2,779         | -235             |
| RANGE  | 0                             | 0                     | 0                      | 0                               | 0                         | 2,913         | 3,800            | 3,780         | -867             |
| <b>SHOP PAYROLL</b>                            |                               |                       |                        |                                 |                           |               |                  |               |                  |
| 60-166-385-42110 SALARIES - REGULAR            | 11,930                        | 10,839                | 1,091                  | 11,599                          | 332                       | 99,573        | 97,551           | 97,559        | 2,013            |
| 60-166-385-42120 SALARIES - RHS PAY            | 0                             | 0                     | 0                      | 0                               | 0                         | 0             | 2,900            | 2,723         | -2,723           |
| 60-166-385-42610 EMPLOYEE BENEFITS             | 1,914                         | 1,921                 | -7                     | 1,822                           | 93                        | 17,355        | 17,289           | 16,385        | 970              |
| 60-166-385-46115 SOCIAL SECURITY ADMIN.        | 554                           | 534                   | 20                     | 508                             | 46                        | 5,937         | 5,910            | 5,793         | 144              |
| 60-166-385-46120 MEDICARE ONLY                 | 172                           | 157                   | 14                     | 167                             | 5                         | 1,430         | 1,415            | 1,403         | 28               |

Glencoe Golf Club

Monthly Expenditure Activity Detail

| activity<br>sub_1 sub1_title<br>key acct title | November 2014 Period Activity        |                       |                        |                          | Year-To-Date Activity (FY 2015) |                |                |                     |                  |                    |                  |
|--|--------------------------------------|-----------------------|------------------------|--------------------------|---------------------------------|----------------|----------------|---------------------|------------------|--------------------|------------------|
|  | This Period<br>Actual                | This Period<br>Budget | \$ of Period<br>Budget | This Period<br>Last Year | \$ of Period<br>Last Year       | YTD<br>Actual  | YTD<br>Budget  | \$ of YTD<br>Budget | YTD Last<br>Year | \$ of Last<br>Year | Annual<br>Budget |
|  | 60-166-385-46125 ILL MUNI. RET. FUND | 1,366                 | 1,300                  | 66                       | 1,389                           | -23            | 11,281         | 11,700              | -419             | 11,638             | -356             |
| 60-166-388-42110 SALARIES - REGULAR            | 8,618                                | 7,559                 | 1,059                  | 8,181                    | 437                             | 69,683         | 68,031         | 1,652               | 70,072           | -389               | 90,708           |
| 60-166-388-42120 SALARIES - RHS PAY            | 0                                    | 0                     | 0                      | 0                        | 0                               | 0              | 1,000          | -1,000              | 955              | -955               | 1,000            |
| 60-166-388-42210 SALARIES - TEMPORARY          | 798                                  | 0                     | 798                    | 871                      | -73                             | 72,859         | 82,159         | -9,300              | 63,123           | 9,735              | 82,159           |
| 60-166-388-42310 OVERTIME                      | 0                                    | 0                     | 0                      | 0                        | 0                               | 0              | 0              | 0                   | 28               | -28                | 0                |
| 60-166-388-42610 EMPLOYEE BENEFITS             | 3,495                                | 3,444                 | 51                     | 3,307                    | 188                             | 31,452         | 30,996         | 456                 | 29,702           | 1,750              | 41,328           |
| 60-166-388-46115 SOCIAL SECURITY ADMIN.        | 578                                  | 469                   | 109                    | 531                      | 47                              | 8,674          | 9,312          | -638                | 7,988            | 686                | 10,718           |
| 60-166-388-46120 MEDICARE ONLY                 | 135                                  | 110                   | 26                     | 124                      | 11                              | 2,028          | 2,178          | -150                | 1,868            | 160                | 2,507            |
| 60-166-388-46125 ILL MUNI. RET. FUND           | 897                                  | 906                   | -9                     | 960                      | -63                             | 9,035          | 8,157          | 878                 | 9,812            | -777               | 10,876           |
| <b>SHOP PAYROLL</b>                            | <b>30,458</b>                        | <b>27,239</b>         | <b>3,219</b>           | <b>29,459</b>            | <b>999</b>                      | <b>329,308</b> | <b>338,597</b> | <b>-9,289</b>       | <b>319,049</b>   | <b>10,259</b>      | <b>420,056</b>   |
| <b>UTILITIES</b>                               |                                      |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-387-52270 ELECTRICAL - LIGHT/AC         | 1,828                                | 1,700                 | 128                    | 1,777                    | 51                              | 16,740         | 22,600         | -5,860              | 19,838           | -3,098             | 26,900           |
| 60-166-387-52275 NATURAL GAS                   | 590                                  | 800                   | -210                   | 438                      | 152                             | 7,032          | 6,100          | 932                 | 6,078            | 953                | 10,000           |
| <b>UTILITIES</b>                               | <b>2,418</b>                         | <b>2,500</b>          | <b>-82</b>             | <b>2,216</b>             | <b>202</b>                      | <b>23,771</b>  | <b>28,700</b>  | <b>-4,929</b>       | <b>25,916</b>    | <b>-2,145</b>      | <b>36,900</b>    |
| <b>WATER-SEWER-GARBAGE</b>                     |                                      |                       |                        |                          |                                 |                |                |                     |                  |                    |                  |
| 60-166-387-52255 WATER AND SEWER               | 0                                    | 0                     | 0                      | 0                        | 0                               | 6,493          | 22,000         | -15,507             | 8,680            | -2,188             | 42,000           |
| 60-166-387-52260 GARBAGE SERVICE               | 206                                  | 0                     | 206                    | 197                      | 9                               | 1,411          | 1,400          | 11                  | 1,549            | -138               | 1,400            |
| <b>WATER-SEWER-GARBAGE</b>                     | <b>206</b>                           | <b>0</b>              | <b>206</b>             | <b>197</b>               | <b>9</b>                        | <b>7,904</b>   | <b>23,400</b>  | <b>-15,496</b>      | <b>10,229</b>    | <b>-2,326</b>      | <b>43,400</b>    |

**Balance Sheet Detail**

Deferred Revenue

Cash Balance

Due to VOG Report

## Deferred Revenue

### Glencoe Golf Club

For Period Ending 11/30/2014

| Acct No          | Description             | Balance          |
|------------------|-------------------------|------------------|
| 60-166-600-24105 | RAIN CHECKS OUTSTANDING | 13,671.00        |
| 60-166-600-24110 | GIFT CERTS OUTSTANDING  | 8,239.33         |
| 60-166-600-24175 | DEF REV GOLF ACADEMY    | 13,016.96        |
| Total Def. Rev.  |                         | <u>34,927.29</u> |

# Cash Report

## Glencoe Golf Club

For Period Ending 11/30/2014

| Acct No              | Description | Balance             |
|----------------------|-------------|---------------------|
| <b>Balance Sheet</b> |             |                     |
| 60-166-600-11111     | CASH - NSCB | 1,217,233.86        |
| 60-166-600-11190     | IMET        | 206,063.86          |
| 60-166-600-11210     | PETTY CASH  | 700.00              |
| Total                |             | <u>1,423,997.72</u> |

## Due To VOG Report

### Glencoe Golf Club

For Period Ending 11/30/2014

| Acct No          | Description            | Balance             |
|------------------|------------------------|---------------------|
| 60-166-600-22190 | GOLF MGMT FEE PAYABLE  | 422,089.00          |
| 60-166-600-25105 | INT PAYABLE ON ADVANCE | 224,967.83          |
| 60-166-600-25115 | DUE TO GENERAL FUND    | 960,006.11          |
| Total            |                        | <u>1,607,062.94</u> |



**Friends of the Glencoe Golf Club**

Monthly Report

Cash Balance

## Monthly Report - Friends Glencoe Golf Club

For Period Ending 11/30/2014

| Acct No.                     | Description                 | FY Mo. | FY Mo. Bud. | PY Mo. | FY YTD | FY YTD Bud. | PY YTD   | FY Bud. |
|------------------------------|-----------------------------|--------|-------------|--------|--------|-------------|----------|---------|
| <b>Operating Revenue</b>     |                             |        |             |        |        |             |          |         |
|                              | Total Other Revenue         | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
|                              | Total Operating Revenue     | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
| <b>Operating Expenses</b>    |                             |        |             |        |        |             |          |         |
| 65-<br>170-<br>395-<br>52215 | MARKETING/ADVERTISING       | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 2,852.24 | 0.00    |
|                              | Total Service Fees          | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 2,852.24 | 0.00    |
|                              | Total Professional Services | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
|                              | Total Event Expense         | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
|                              | Total Service Expense       | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 2,852.24 | 0.00    |
|                              | Total Supplies              | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
|                              | Total Equipment             | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |
|                              | Total Commodities           | 0.00   | 0.00        | 0.00   | 0.00   | 0.00        | 0.00     | 0.00    |

|                             |      |      |      |      |      |            |      |
|-----------------------------|------|------|------|------|------|------------|------|
| Total Operating Expense     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,852.24   | 0.00 |
| Operating Excess (Deficit)  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (2,852.24) | 0.00 |
| 65- INTEREST ON INVESTMENTS | 0.44 | 0.00 | 0.43 | 3.63 | 0.00 | 5.87       | 0.00 |
| 395- INVESTMENTS            |      |      |      |      |      |            |      |
| 32805                       |      |      |      |      |      |            |      |
| Total Nonoperating Revenue  | 0.44 | 0.00 | 0.43 | 3.63 | 0.00 | 5.87       | 0.00 |
| Total Interest Expense      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00       | 0.00 |
| Total Nonoperating Activity | 0.44 | 0.00 | 0.43 | 3.63 | 0.00 | 5.87       | 0.00 |
| Total Excess (Deficit)      | 0.44 | 0.00 | 0.43 | 3.63 | 0.00 | (2,846.37) | 0.00 |
| Total Capital               | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00       | 0.00 |

# Cash Report - Friends

## Glencoe Golf Club

For Period Ending 11/30/2014

| Acct No              | Description | Balance         |
|----------------------|-------------|-----------------|
| <b>Balance Sheet</b> |             |                 |
| 65-170-395-11111     | CASH - NSCB | 3,357.48        |
|                      | Total       | <u>3,357.48</u> |